



# THE DESJARDINS ADVANTAGE

2015 ANNUAL REPORT  
DESJARDINS FOUNDATION



**Desjardins**  
Foundation

Cooperating in building the future



THE DESJARDINS FOUNDATION HAS BEEN CONTRIBUTING TO THE ACADEMIC SUCCESS OF OUR YOUTH SINCE 1970.



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### DESJARDINS GROUP ANNUAL REPORT

Visit the website at [desjardins.com/annualreport](http://desjardins.com/annualreport) to view the Desjardins Group annual report online.

#### Note to the reader

This annual report was produced by the Marketing, Communications and Cooperative Executive Division of Desjardins Group (Desjardins Group Marketing, Strategies and Innovation Corporate Division) and the Finance Executive Division and Office of the CFO of Desjardins Group (Finance Division).

# 2015 AT A GLANCE

THE DESJARDINS FOUNDATION IS THE FOUNDATION OF ALL DESJARDINS GROUP'S OFFICERS, EMPLOYEES, AND RETIREES



## FINANCING

- Caisse Fundraising
- Desjardins Component and FCDQ Fundraising
- Desjardins Cares and Shares
- Fundraising Events
- Other Donations



## AWARDS:

- Scholarships
- Partnerships
- Desjardins Foundation Prizes – Volunteer Involvement



## AREAS OF INTERVENTION

- Academic Retention
- Studies
  - Vocational
  - CEGEP and College
  - University
- Volunteer Involvement in the Community



## ACADEMIC SUCCESS

- Instruction
- Socialization
- Qualification



## DESJARDINS ENDOWMENT FUNDS

New turnkey philanthropic offer for our members and clients

**OUR PURPOSE:**  
THE ACADEMIC SUCCESS  
OF OUR YOUTH

## OUR IMPACT ON ALL CAISSE TERRITORIES IN 2015:

**1,010**

scholarships, prizes  
and donations

**135**

organizations supported

**\$1,6  
MILLION**

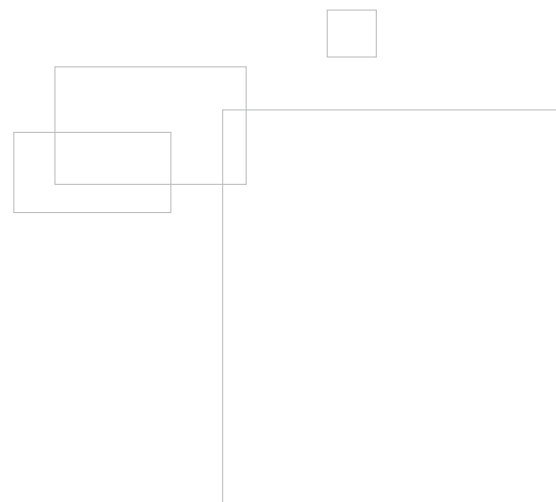
awarded

**20,000** publications  
distributed throughout the  
Desjardins caisse network

**\$26,6  
MILLION**

in assets

More than  
**70,000** individuals  
affected by our actions



# MESSAGE FROM THE CHAIR OF THE BOARD OF DIRECTORS

Education is essential to our future—it benefits not just those who receive it, but society as a whole. When we pursue our education, we give ourselves a solid foundation to achieve our dreams and goals. We also give ourselves the tools to make a concrete and positive contribution to building the future.

We live in a complex world, with the rapid development of communications, science and technology. Our world is also a global one. We face many critical issues that affect all of us: growing inequality, unemployment, food security, climate change and more. We need a wide range of skills and expertise to tackle these major challenges together.

Everything Desjardins Foundation does—from encouraging students to stay in school to supporting future university graduates—plays a complementary role in addressing these issues.

Through its steadfast commitment to education, Desjardins Foundation has a major impact on individuals and on society. And it supports us in our commitment to building a better world.

**Monique F. Leroux, C.M., O.Q., FCPA, FCA**  
Chair of the Board of Directors of Desjardins Foundation  
Chair of the Board, President and CEO of Desjardins Group



# MESSAGE FROM THE BOARD OF GOVERNORS PRESIDENT

I'm proud of what we have accomplished at the Desjardins Foundation for a number of reasons, especially considering the extent to which the Foundation fulfills Desjardins Group's values.

The Foundation's financing structure is a testimony to the strength of intercooperation. We pool contributions from the caisse network, employees, and all of Desjardins Group, and we focus all these efforts toward a common goal, which is the academic success of our youth.

Scholarships, prizes and donations from the Foundation are awarded in all regions and territories served by Desjardins caisses. Scholarship selection committees are formed in every region to better meet the specific needs of youth in their communities. The jurors who sit on these committees—which they do on a volunteer basis—demonstrate remarkable diligence.

The caisse network constitutes an inestimable asset for the Foundation. All publications created in partnership with organizations recognized for their expertise are distributed by the caisses. All the Foundation's campaigns have national reach thanks to the caisse network. In return, the Foundation helps enhance the cooperative difference of the caisses, which, in turn, benefits their members.

With a clear mission, well constructed programs and an engaged distribution network, the Desjardins Foundation has everything it needs to accomplish great things.

## **Pierre Gagnon**

President, Desjardins Foundation Board of Governors  
Member of the Mauricie Regional Council



# MESSAGE FROM THE EXECUTIVE DIRECTOR

2015 was marked by the Desjardins Foundation's strong positioning to further the academic success of our youth. By making sure our youth have access to education, we aim for more than their academic success or graduation: our actions ensure that these young people have the tools to build the society of tomorrow.

To address the topic in a more concrete way, consider this: the Desjardins Foundation awards numerous scholarships to young students. But they need to earn their secondary school diploma first. And before getting that diploma, many will have to overcome obstacles, such as learning or socialization problems, violence or intimidation, lack of resources or motivation, to name only a few. When young people suffer from these kinds of difficulties, perseverance is the answer. That's where we come in. The Foundation's work is focused on giving young people the tools they need to stay the course.

We distribute publications that provide resources for parents who want to guide their children throughout their schooling. We offer financial aid to students who need that extra push to continue their studies. We support dozens of initiatives to motivate and promote self-esteem among young people. Because every time young person discovers a passion and has the means to make his or her dreams come true, it's a success from every standpoint.

**Diane Derome**, Adm. A.  
Desjardins Foundation Executive Director

Academic success relates to the three missions of the Quebec school system, namely to provide instruction (disseminate academic knowledge), socialize (promote values, attitudes and socially desirable behaviour) and provide qualifications (facilitate integration into society and the workplace). So when we discuss academic success, we are referring to something greater than just doing well in school. It means enabling young people to achieve their full potential and preparing them to make the best possible social, economic and cultural contributions to their society.

(From "Organisation communautaire et abandon scolaire : illustration d'un champ d'intervention", Mathieu Cook, 2008.)

# ACTIVITY REPORT

## AWARDS

## PARTNERSHIPS

The Desjardins Foundation offers awards and scholarships in partnership with other organizations that have proven themselves in their respective fields.

Figure skater Charlie Bilodeau received a \$2,500 scholarship thanks to a partnership between the Desjardins Foundation and **Fondation Sport-Études**.



Diane Derome, Desjardins Foundation Executive Director, and Charlie Bilodeau.

*Last season was a milestone in the career of this skater, who, with partner Julianne Séguin, won the silver medal at the World Junior Championships, placed eighth in the senior World Championships, and came in first at the final Junior Grand Prix in Barcelona! This year, the pair plans to take on the seniors, where they'll try to make the Grand Prix finals. In the longer term, the pair is hoping to compete in the 2018 Olympic Games in Pyeongchang.*

*Charlie is currently studying corporate sociodigital communications at the Université du Québec à Montréal. He plans to work in communications after graduating.*

Through a partnership with the **Fondation pour l'éducation à la coopération et à la mutualité**, the Desjardins Foundation created a

fund specifically to support cooperation promotion and education activities. In 2015, a \$33,626 donation was made to back initiatives such as cooperative learning training for new agents in schools and a workshop on leadership and entrepreneurship for secondary-level students.

THROUGH ITS PARTNERSHIPS, THE DESJARDINS FOUNDATION MADE A DIFFERENCE IN THE LIVES OF MORE THAN 6,000 PEOPLE IN 2015. A TOTAL OF \$662,000 WAS AWARDED IN PARTNERSHIP WITH ORGANIZATIONS ACTIVE IN COOPERATION, DEMOCRACY AND ACADEMIC RETENTION.

## SCHOLARSHIPS

Selection committees received and reviewed more than 6,000 applications in 2015—nearly twice as many as last year—which is a sign that our students have significant financial needs. The committees selected 409 scholarship recipients from all levels of post-secondary education and all fields of study, awarding \$765,500 in total.

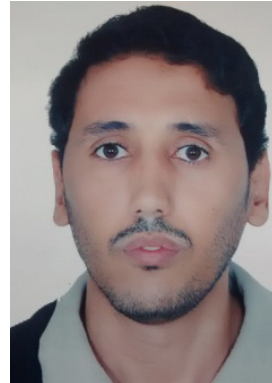
Jurors reviewed candidate applications based on financial need, community involvement, academic standing and the ability to overcome obstacles. These scholarships provided hundreds of young people with the help they needed to continue their education and the motivation to keep going until they got their degree.



*I'm going back to school to acquire the tools I need to get a job in our region that's in line with my aspirations. [...] I love my classes and I'm always striving to do better. I get good grades because I only work during the summer season, not while I'm in school. That's why I'm looking for possible solutions to increase our family income. I speak of family income, because since June 2015, we are now three at home. The goal is really long-term financial stability for our little family.*

### **Pascal Dubuc**

Undergraduate student in accounting  
Desjardins Foundation scholarship recipient



*I came to Quebec just two short years ago. Looking back on the early days when I set foot on Canadian soil for the first time, those first days and weeks when I was consumed by anxiety and fear of having made the wrong choice, when for the first time in my life my future seemed uncertain and I felt I was being propelled dangerously into the unknown, thinking about all those moments, I can only feel pride in the enormous progress that I have made. [...] The fear that dominated my life when I arrived in Quebec has given way to hope and confidence.*

### **Dris Amarray**

Computer science student  
Desjardins Foundation scholarship recipient



*I am truly honoured to have been selected to receive a Desjardins Foundation scholarship. It provides invaluable support to help me continue my studies. In addition to being a full-time student, I manage to work a part-time job in a children's rights organization and fulfill my social and community commitments, such as in the Scout movement, which I have been part of for 14 years now. After getting my degree, I plan to complete a Master's degree in international studies to deepen my analytical approach, with the ultimate goal of working in an NGO in the defence and participatory human rights education while continuing my volunteer work with the Scouts.*

### **Isabelle Dufresne-Lienert**

Undergraduate student in international development  
Desjardins Foundation scholarship recipient



## SUPPORTING THE COMMITMENT OF INDIVIDUALS

Volunteer involvement in the community is a sign of a successful society. The Desjardins Foundation Prizes for Volunteer Involvement recognize volunteers who go above and beyond. In addition to acknowledging and encouraging volunteerism, a \$1,000 prize is awarded to a charity of the volunteer's choice.

*My Dad would say, "You may not be able to change the world, but you can change yourself and improve the community around you if you pitch in." So from that experience I try to pitch in when and where I can.*

*My daughter began rowing four years ago with the Notre Dame Rowing Club in Welland. Her younger brother and sister soon joined the challenge. My children had found their passion and it was only right that I help out like my parents did for me. I could see that the rowing coaches were teaching kids to row, yes, but they were also teaching perseverance in the face of defeat and how to build a team and trust and support each other.*



*So, for a couple of hours every morning I fix shells and oars, paint, clean, and do what I can so coaches can concentrate on what's most important: the kids. What a sport, what a change I see in the kids. I am just a small part: I may be Mr. K. to them at regattas, but at the boathouse I work very closely with them, giving first aid, listening to their challenges and making their boats faster.*

*If you could start your day like this watching sunrises and angels spreading their wings on the water, I am sure you, too, would spend hundreds of hours supporting them. Because I see youth getting this kind of great experience, I am not worried—I am proud of them.*

*Together, we're making a difference in our community, making a difference in the lives of these young people, and creating hope for the future.*

### **Kelly Maidens**

*Recipient of a Desjardins Foundation Prize for Volunteer Involvement*

97 PRIZES WERE AWARDED THIS YEAR, WHICH MEANS A TOTAL OF \$97,000 WAS GIVEN TO ORGANIZATIONS IN QUEBEC AND ONTARIO.



*I was born in the late 1960s, in a Quebec where homosexuality was still quite taboo. So, like so many gays, lesbians and bisexuals of my generation, I grew up with fear in my heart. Fear of being different. Fear of being mocked and despised. Fear of not being loved.*

*When I joined the ranks of GRIS-Montreal, I was no longer afraid. At 32, I wanted to give young people something that I did not have the chance to have at their age: an example, a positive model of a gay man who's comfortable with himself and happy in his love life as well as his professional life.*

*Throughout my 17 years of involvement—answering questions from students, training new volunteers to do the same and representing the group as President for almost a decade—I'm still just as motivated as ever to proudly portray a different image of this lifestyle that is still misunderstood. In that same spirit, I wrote a book last year for the 20th anniversary of GRIS, entitled Modèles recherchés – L'homosexualité et la bisexualité racontées autrement [Models Wanted – A Different Perspective of Homosexuality and Bisexuality].*

*Also, as long as my motivation is driven by the overwhelmingly positive reception of young people, I'll be happy to keep contributing to the society of tomorrow, alongside hundreds of other GRIS volunteers, by revealing ourselves as we are to foster dialogue, eliminate prejudice and make school open, respectful of differences and free from homophobia.*

### **Robert Pilon**

*Recipient of a Desjardins Foundation Prize for Volunteer Involvement*

The Desjardins Foundation's program to support the commitment of individuals is currently under review to better focus on the academic success of young people with a donation program that addresses real needs. An extensive public consultation was held on social media to better understand the needs of the school, extracurricular and community environments.



**Mouvement Desjardins**

28 décembre, à 09:53 · 🌐

Nous avons besoin de vous! Parmi les 4 projets proposés, lequel devrait être appuyé par la Fondation Desjardins? On vous invite aussi à nous soumettre vos idées de projets scolaires, parascolaires ou communautaires. Un gros M-E-R-C-!!



# OFFICER AND EMPLOYEE FUND FOR ACADEMIC RETENTION

*The Desjardins Foundation is an additional source of pride for me, as a Desjardins employee. I think academic retention initiatives and projects to reduce school dropout rates will greatly benefit society in the medium and long term.*

**Michael Renaud**, Desjardins employee

Desjardins officers, employees and retirees act together in support of academic retention. Their donations, collected during the Desjardins Cares and Shares Campaign, were used to support several initiatives specifically focused on what makes kids drop out of school.

*This morning when I got to the office, I was given a Foundation guide. I want to express my heartfelt thanks for these important initiatives to support the education of young people and parents. [...]*

*It's essential for the well-being of our society to talk about the importance of education and equip parents to better support their children. I am very touched that the Foundation is dedicated to such a wonderful cause.*

**Louise Chaput**, Desjardins employee

## AIDE AUX DEVOIRS

### ALLÔ PROF

The Desjardins Foundation made a financial contribution of \$50,000 to Allô prof, a charitable organization that offers free homework assistance to all primary, secondary and adult education students, and to parents of students. In support of its mission, Allô prof provides eight services (phone, text and six online services) manned by a team of qualified instructors and a virtual community made up of student helpers, parents, and players in the field of education. Students have observed that these services help them study more effectively, complete assignments and, above all, learn more.



Allô prof squad at Complexe Desjardins in Montreal and 150 des Commandeurs in Lévis

UNDER THE 2015 DESJARDINS CARES AND SHARES CAMPAIGN, THE DESJARDINS FOUNDATION RECEIVED A RECORD \$618,000 IN DONATIONS FROM DESJARDINS OFFICERS, EMPLOYEES AND RETIREES.

## RETURNING TO SCHOOL

### THE SQAFF'S BERNARD-NORMAND AWARDS

In partnership with **Institut de coopération pour l'éducation aux adultes (ICEA)**, the Desjardins Foundation awards 34 scholarships of \$500: 17 to recognize the commitment and perseverance of adults in their training process, and 17 for adults who return to school.

### "I DON'T GIVE UP, I'M A WINNER" LITERACY FOUNDATION BURSARIES

Five bursaries of \$1,000 each are offered annually to underscore the perseverance and determination of adults who have successfully undertaken literacy or basic training.



*I learned a lot in school. Through all these tests of life, I have become a more mature young woman. I learned how to get organized, manage my time, my schedule, and my tasks. I'm more responsible with my own life and my values have changed. While attending vocational school, I discovered lots of things, like new tastes and new techniques. I learned how to manage my time and work in a team. I decided to get a vocational diploma so I could get a good job with good pay and working*

*conditions. I would also say that it's worth doing, no matter which one, because we learn to do things well and have better chances of landing a good job. Even if life can be difficult and we can't have everything, always remain positive and determined in our path and our heart.*

**Marie-Christine L. Hardy**

*"I Don't Give Up, I'm a Winner!" bursary winner*

# REDUCING SCHOOL DROPOUT RATES

## MON ENFANT, SON AVENIR (MESA) GUIDES, VOLUMES 1 AND 2

These guides are for parents of children from grade five to the end of secondary school. They offer tools and resources to help them understand their child's academic path so they can better guide them along it. These guides were made possible through a partnership with **Partenaires pour la réussite éducative dans les Laurentides (PREL)**. Some 20,000 copies were distributed throughout the province. They are available free of charge on the Desjardins Foundation website.



*I was pleasantly surprised to discover a copy of MESA Volume 2 – Mon enfant, son avenir this morning when I got to work. What a wonderful initiative from Desjardins Foundation!*

*I've been working at Desjardins for 20 years in the wealth management sectors. I'm studying career guidance at Université Laval at the same time*

*to prepare my second career at Desjardins Group. Desjardins Foundation is giving me a scholarship this fall, which is a huge encouragement.*

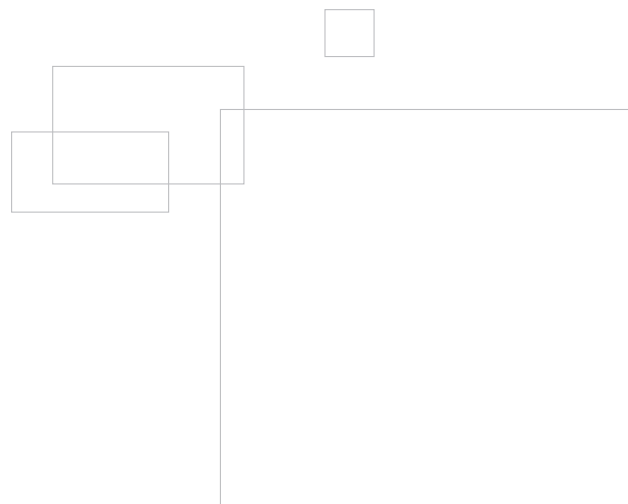
**Claudia Rouleau**, Desjardins employee

## EDUCAID AND THE PERSÉVÉRA PROGRAM FOR HIGH-SCHOOLERS

The Desjardins Foundation is committed to sponsoring 130 students over a 3-year period for a total commitment of \$195,000. The purpose of this program is to help students from disadvantaged neighbourhoods stay in school by encouraging them to persevere. Sponsored students will receive a \$500 scholarship each year for their educational needs, and the money will be managed with the help of participating schools' administration.

*I hope I get this scholarship to help me stay in school. I don't want to be like my brother, who doesn't go to school anymore, or like my mother. I want to be a chiropractor or veterinarian, or another job in health. I need clothing for gym class and school supplies. That way I'll be sure to not get punished because I don't have my things. I also need warm clothing because I walk to school. That would help motivate me to go every day. I really hope I get chosen.*

**Kym**, secondary 3 student, PERSÉVÉRA scholarship recipient



## GÉRARD-CHABOT SCHOLARSHIPS OFFERED BY ASSOCIATION DES DIRECTEURS GÉNÉRAUX DES COMMISSIONS SCOLAIRES (ADIGECS)

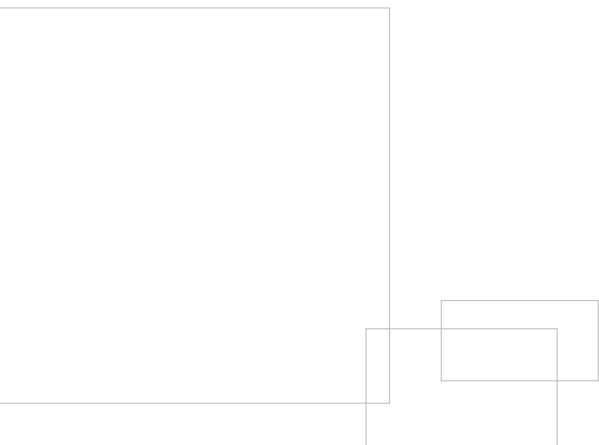
The Desjardins Foundation awards five scholarships of \$1,250 each every year to secondary school students to encourage them to pursue their studies and recognize their community involvement.

## ARTS-ÉTUDES PROGRAM

The Arts-Études program supports academic retention through visual art and music programs in schools. The Desjardins Foundation contributes by awarding \$8,000 in scholarships to young people who persevered in the program.



Young people from the Arts-Études program with Monique F. Leroux and Judi Richards, program spokesperson, at a concert for the Friends of the Desjardins Foundation.



# FUNDRAISING

Attendees of the 2012 Desjardins Group Annual General Meetings expressed a desire to see Desjardins Foundation become a source of pride for Desjardins Group. With a view to meeting this goal, the Foundation launched a major six-year fundraising campaign that solicited participation from throughout Desjardins Group and the general public.

## CAISSE FUNDRAISING

312 caisses, or 93% of the network, participated in the fundraising campaign in 2015. A total of \$1,142,280 was collected through the caisses' collective effort to support their Foundation. Caisse donations are made on a voluntary basis, so the entire network acts in a spirit of intercooperation to increase the Foundation's capacity for action.

## DESJARDINS COMPONENT AND FÉDÉRATION DES CAISSES DESJARDINS DU QUÉBEC (FEDERATION) FUNDRAISING

In 2015, the Desjardins Foundation received \$2 million from the Federation and \$1 million from the components. Most of these sums are capitalized to ensure the long-term viability of the Foundation.

## PRECIOUS ALLIES FOR THE DESJARDINS FOUNDATION

Several other initiatives helped finance the Desjardins Foundation. Thank you for your commitment and your confidence.



### CYCLOSPORTIVE DESJARDINS IN SAINT-HYACINTHE

A dynamic cycling event with David Veilleux, first Quebec cyclist to have completed the Tour de France. Participants gave a \$20 donation to Desjardins Foundation to ride in the event, which raised a total of \$3,800.



### DÉFI SPORTIF DESJARDINS IN LÉVIS AND SAINT-JEAN-SUR-RICHELIEU

A health-focused event for Desjardins employees, officers and friends, along with their families. Participants meet walking, running or cycling challenges and got sponsored to raise funds for the cause of their choice, including \$5,855 for the Desjardins Foundation.



### APVCG GOLF TOURNAMENT

The Association des présidents et vice-présidents des caisses de groupes Desjardins (APVCG) raised \$9,500 for the Desjardins Foundation at its annual golf tournament.

### GREATER MONTREAL APCHQ GOLF TOURNAMENT

The Greater Montreal chapter of the Association des professionnels de la construction et de l'habitation du Québec (APCHQ) raised \$4,000 for the Desjardins Foundation at its annual golf tournament.

### 40-STOREY CLIMB

AccèsD Division colleagues dared each other to climb the 40 floors of the Complexe Desjardins south tower to benefit the Foundation. They rose to the challenge and raised \$1,340.



### SOIRÉE DES GRANDS VINS DU MONDE

Greater Montreal caisses and a number of partners participated in the Soirée des Grands vins du Monde, with Richard Béliveau and Guy Cormier as honorary chairpersons. The event raised \$22,828 for the Desjardins Foundation.

### HUÎTRES & COMPAGNIE

Desjardins Group's suppliers attended a networking dinner in the company of Monique F. Leroux and the senior vice-presidents of Desjardins Group. The event raised \$27,100.



### LES VOIX DE DESJARDINS

Monique F. Leroux and Les Voix de Desjardins, a choir made up of Desjardins employees and officers, gave a lunch hour Christmas concert at the Complexe Desjardins Grande Place. Audience members were invited to make a donation to the Desjardins Foundation. A total of \$1,526 was collected.

### OUR WONDERFUL AMBASSADORS INITIATED A NUMBER OF OTHER ACTIVITIES:

- Conferences of the Association des présidents et vice-présidents des caisses de groupes
- Numerous cooperation-themed activities for members, for example at Cité-du-Nord de Montréal, Rosemont-La Petite-Patrie, Bois-Franc-Bordeaux-Cartierville, Notre-Dame-de-Grâce and Complexe Desjardins caisses
- Coffee sales at Espace Desjardins
- Hockey pool in the Desjardins Group Marketing, Communications and Cooperation Division

# DESJARDINS ENDOWMENT FUNDS

The Desjardins Foundation continued marketing turnkey solutions tailored to the needs of major donors with its Desjardins Endowment Funds.

These funds meet several needs of Desjardins members and clients:

- Maintain a long-term commitment with an organization
- Simplify administrative procedures
- Reduce their tax burden
- Leave a philanthropic legacy without penalizing heirs

## DESJARDINS ENDOWMENT FUNDS CAN BE PERSONALIZED OR SECTOR-BASED.

**Sector-based endowments funds** allow donors to support one or more philanthropic sectors chosen among five areas that are essential to the society of today and tomorrow. Giving to a sector-based endowment fund means contributing to a collective effort for a lasting and positive impact on society.

### Culture:

Support cultural organizations that participate in the development of Quebec culture in society.

### Sustainability:

Maintain environmental integrity, social equity and economic efficiency to create an environmentally and socially responsible society.

### Education:

Make education a catalyst for sustainable prosperity by supporting students through every stage of their education until graduation (from primary to adult education).

### Humanitarian:

Further the social and economic autonomy of individuals.

### Health and healthy lifestyles:

Research and promote healthy lifestyles.

I've been offering financial support to a small organization in my community for 20 years. When I die, the organization may have to close if it no longer has my support. That's why I decided to set up a Desjardins Endowment Fund with a life insurance policy that allows me to benefit from tax breaks for donations when I pay the premiums. When I die, the Desjardins Foundation will use the capital to create my endowment fund with proceeds going to the organization I want to support.

A donor

With **personalized endowment funds**, donors can support the causes and organizations of their choice, in perpetuity or for a given time period. It's a simple, concrete solution that can take the place of a private foundation.

Donors can create endowment funds through a living donation or gift by will.

## MEMBERS OF CAISSE DU COMPLEXE DESJARDINS POOL THEIR DIVIDENDS

At their 2015 annual general meeting, members of Caisse du Complexe Desjardins voted in favour of collective rather than individual member dividends. They used the \$250,000 earmarked for member dividends to create an endowment fund for the Herstreet organization. The annual investment income of their fund will be paid in perpetuity to this organization that helps Montreal homeless women.



# BOARD OF DIRECTORS

**Monique F. Leroux** – Chair

Chair of the Board, President and CEO of Desjardins Group

**Denis Paré** – Vice-Chair

President of the Cantons-de-l'Est Regional Council

Vice-Chair of the Caisse Desjardins de l'Est de Sherbrooke Board of Directors

**Yvon Vinet** – Secretary

President of the Rive-Sud de Montréal Regional Council

Chair of the Caisse Desjardins de Salaberry-de-Valleyfield Board of Directors

**Jacques Baril** – Director

President of the Est de Montréal Regional Council

Chair of the Caisse populaire Desjardins de Pointe-aux-Trembles Board of Directors

**Serges Chamberland** – Director

President of the Saguenay–Lac-Saint-Jean, Charlevoix and Côte-Nord Regional Council

Member of the Caisse Desjardins d'Arvida-Kénogami Board of Directors

**Alain Raïche** – Director

Member of the Lanaudière Regional Council

General Manager of Caisse Desjardins Pierre-Le Gardeur

**Sylvie St-Pierre Babin** – Director

President of the Outaouais, Abitibi-Témiscamingue and Nord du Québec Regional Council

Chair of the Caisse Desjardins de Hull-Aylmer Board of Directors

## WE WOULD ALSO LIKE TO THANK THE FOLLOWING TEAMS AND PARTNERS FOR SERVICES RENDERED:

- All Desjardins Group caisses
- Participants, organizers, volunteers and sponsors of Desjardins Foundation fundraising activities and events
- Fédération des caisses Desjardins du Québec
- Ig2
- PricewaterhouseCoopers
- Desjardins Trust
- Desjardins Global Asset Management
- Desjardins Technology Group
- Procurement and Administrative Services Division
- Financial Disclosure Administrative Department, Desjardins Group

# BOARD OF GOVERNORS

**Pierre Gagnon** – President

Member of the Mauricie Regional Council

**Amélie Beuchesne** – Vice-President

Vice-Chair of the Québec Ouest–Rive-Sud Regional Council

**Robert Barnabé**

Member of the Group Caisse Regional Council

**Gilles Bérubé**

Member of the Kamouraska and Chaudière-Appalaches Regional Council

**Claude Frenière**

Member of the Richelieu-Yamaska Regional Council

**Rollande Girard-Di Lalla**

Member of the Rive-Sud de Montréal Regional Council

**Nadine Giroux**

Member of the Eastern Townships Regional Council

**Michel Landreville**

Member of the Lanaudière Regional Council

**Francine LeGrand**

Member of the Est de Montréal Regional Council

**André Martel**

Member of the Saguenay–Lac-Saint-Jean, Charlevoix and Côte-Nord Regional Council

**Marc Navert**

Member of the Ouest de Montréal Regional Council

**Paul Roy**

Member of the Ontario Regional Council

**Xavier Simard**

Member of the Québec-Est Regional Council

**Claude St-Laurent**

Member of the Bas-Saint-Laurent and Gaspésie–Îles-de-la-Madeleine Regional Council

**Diane Tétreault**

Member of the Centre-du-Québec Regional Council

**Madeleine Vallières**

Member of the Outaouais, Abitibi-Témiscamingue and Nord du Québec Regional Council

**Nancy Wilson**

Member of the Laval-Laurentides Regional Council

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